

# Governing Body – Month 9

## Information Pack



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# Month 9 Financial Position



Castle Point and Rochford  
Clinical Commissioning Group

<u>CASTLE POINT &amp; ROCHFORD CCG AS AT MONTH 9 2018/19</u>	<u>2018/19</u>	<u>Year to Date</u>	<u>Year to Date</u>	<u>Year to</u>	<u>Forecast</u>	<u>Forecast</u>
	<u>Budget</u>	<u>Budget</u>	<u>Actual</u>	<u>Date</u>		
	<u>£m</u>	<u>£m</u>	<u>£m</u>	<u>Variance</u>	<u>Outturn</u>	<u>Variance</u>
				<u>(Over)/</u>		<u>(Over)/</u>
				<u>Under</u>	<u>£m</u>	<u>Under</u>
				<u>£m</u>		
<b>EXPENDITURE</b>						
PROGRAMME COSTS	260.8	194.5	194.4	0.2	260.8	0.0
RUNNING COSTS	3.9	2.9	2.9	0.0	3.9	0.0
<b>TOTAL EXPENDITURE</b>	<b>264.7</b>	<b>197.5</b>	<b>197.3</b>	<b>0.2</b>	<b>264.7</b>	<b>0.0</b>
<b>RESOURCES</b>						
CCG RESOURCE LIMIT	264.7	197.5	197.5	0.0	264.7	0.0
ANTICIPATED CSF RESOURCE	0.0	0.0	0.0	0.0	0.0	0.0
<b>TOTAL EXPECTED RESOURCE LIMIT</b>	<b>264.7</b>	<b>197.5</b>	<b>197.5</b>	<b>0.0</b>	<b>264.7</b>	<b>0.0</b>
<b>IN-YEAR SURPLUS/(DEFICIT)</b>	<b>0.0</b>	<b>0.0</b>	<b>0.2</b>	<b>0.2</b>	<b>0.0</b>	<b>0.0</b>
<b>SURPLUS/(DEFICIT) BROUGHT FORWARD</b>	<b>2.6</b>				<b>2.6</b>	
<b>CUMULATIVE SURPLUS/(DEFICIT)</b>	<b>2.6</b>				<b>2.6</b>	<b>(0.0)</b>
<b>UNDERLYING POSITION</b>	<b>1.3</b>				<b>1.3</b>	



# Month 9 Risks & Mitigations



## Castle Point and Rochford Clinical Commissioning Group

CCG RISKS & MITIGATIONS	RISKS (enter negative values only)				MITIGATIONS (enter positive values only)			TOTAL NET (RISK) / MITIGATION
	Performance Issues	Prescribing	Other	TOTAL RISKS	Contract Reserves	Other Mitigations	TOTAL MITIGATIONS	
	£m	£m	£m	£m	£m	£m	£m	
Acute Services	(0.223)		(0.200)	(0.423)	0.498		0.498	0.075
Mental Health Services				-		0.440	0.440	0.440
Community Health Services				-			-	-
Continuing Care Services			(0.356)	(0.356)			-	(0.356)
Primary Care Services		(0.376)		(0.376)			-	(0.376)
Primary Care Co-Commissioning				-			-	-
Other Programme Services			(0.125)	(0.125)		0.342	0.342	0.217
<b>Commissioning Services Total</b>	<b>(0.223)</b>	<b>(0.376)</b>	<b>(0.681)</b>	<b>(1.280)</b>	<b>0.498</b>	<b>0.782</b>	<b>1.280</b>	<b>-</b>
Running Costs				-			-	-
Unidentified QIPP				-			-	-
<b>TOTAL CCG NET EXPENDITURE</b>	<b>(0.223)</b>	<b>(0.376)</b>	<b>(0.681)</b>	<b>(1.280)</b>	<b>0.498</b>	<b>0.782</b>	<b>1.280</b>	<b>-</b>

# Month 9 Debtors & Creditors



## Castle Point and Rochford Clinical Commissioning Group

<u>Aged Debtors and Creditors December 18</u>		Total Amount £s	Current £s	1-30 days £s	31-60 days £s	61-90 days £s	over 90 days £s				
<b>Aged Debtors</b>											
	NHS Trusts	25,527	0	25,527	0	0	0				
	NHS CCGs	981,238	0	981,238	1	0	0	Note 1			
	NHS England	411,881	0	3,041	408,840	3	0	Note 3			
	Non-NHS	13,055	0	11,428	0	0	1,628				
	Other	380,973	0	163,951	2	0	187,500	4			
							29,522	5			
								Note 2,4,5			
	<b>Total Debtors</b>	<b>1,812,674</b>	<b>0</b>	<b>1,185,184</b>	<b>408,840</b>	<b>187,500</b>	<b>31,150</b>				
<b>Aged Creditors</b>											
	NHS Trust	8,832,709	8,786,814	6	74,006	8	(17,469)	10	(2,471)	(8,170)	Note 6,8,10
	NHS CSUs	0	0	0	0	0	0	0	0	0	
	NHS CCGs	28,878	23,336	10,057	(4,516)	0	0	0	0	0	
	NHS England	0	0	0	0	0	0	0	0	0	
	Non NHS	1,277,189	1,118,745	7	171,051	9	(20,165)	11	(346)	7,904	Note 7,9,11
	Other	138,440	31,193	99,213	7,060	0	0	0	0	974	
	<b>Total Creditors</b>	<b>10,277,215</b>	<b>9,960,088</b>	<b>354,328</b>	<b>(35,091)</b>	<b>(2,817)</b>	<b>707</b>				

**Note 1** NHS SOUTHEND CCG: £789k, NHS BASILDON AND BRENTWOOD CCG: £118k, NHS MID ESSEX CCG: £25k, NHS WEST ESSEX CCG: £25k, NHS NORTH EAST ESSEX CCG: £25k.

**Note 2** SOUTHEND-ON-SEA BOROUGH COUNCIL: £83k, THURROCK BOROUGH COUNCIL: £29k.

**Note 3** NHS ENGLAND: £409k

**Note 4** ESSEX COUNTY COUNCIL: £188k

**Note 5** ESSEX COUNTY COUNCIL: £28k

**Note 6** All current, due in Jan-19: SOUTHEND UNIVERSITY HOSPITAL NHS FOUNDATION TRUST: £8,704k, MOORFIELDS EYE HOSPITAL NHS FOUNDATION TRUST: £25k, ROYAL FREE LONDON NHS FOUNDATION TRUST: £22k.

**Note 7** All current, due in Jan-19: ESSEX COUNTY COUNCIL: £930k, EASTWOOD GROUP PRACTICE: £64k, MOORINGS CARE HOME LTD: £31k, GREAT WHEATLEY NURSING HOME: £17k.

**Note 8** CAMBRIDGE UNIVERSITY HOSPITALS NHS FOUNDATION TRUST: £43k, NORTH EAST LONDON NHS FOUNDATION TRUST: £12k

**Note 9** GP HEALTHCARE ALLIANCE LTD: £73k, CHARTWELL PRIVATE HOSPITAL: £32k, ESSEX ULTRASOUND & MEDICAL SERVICES LTD: £14k, BOURN HALL CLINIC: £14k, ST ANDREWS HEALTHCARE: £10k (see note 11)

**Note 10** SOUTHEND UNIVERSITY HOSPITAL NHS FOUNDATION TRUST: (£17k) Cr (awaiting invoices to off-set credit)

**Note 11** SPIRE HEALTHCARE LTD: (£40k) Cr (awaiting invoices to off-set credit), ST ANDREWS HEALTHCARE: (£12k) Cr (awaiting invoices to off-set credit), PRYDIUM LTD: £25k.

# Month 9 Statement of Financial Position



Castle Point and Rochford  
Clinical Commissioning Group

<b>Statement of Financial Position as at 31 December 2018</b>		
	<u>2018-19 YTD</u>	<u>YE 2018</u>
	<u>£000</u>	<u>£000</u>
<b>Non-Current Assets</b>		
Property, plant and equipment	247	298
<b>Total Non-Current Assets</b>	<b>247</b>	<b>298</b>
<b>Current Assets</b>		
Trade and Other Receivables	2,604	3,003
Cash and Cash Equivalents	3	21
<b>Total Current Assets</b>	<b>2,607</b>	<b>3,024</b>
<b>Total Assets</b>	<b>2,854</b>	<b>3,322</b>
<b>Current Liabilities</b>		
Trade and Other Payables	(17,827)	(18,524)
<b>Total Current Liabilities</b>	<b>(17,827)</b>	<b>(18,524)</b>
<b>Non-Current Assets plus/less Net Current Assets/Liabilities</b>	<b>(14,973)</b>	<b>(15,202)</b>
<b>Assets less Liabilities</b>	<b>(14,973)</b>	<b>(15,202)</b>
<b>Financed by Taxpayers' Equity</b>		
General Fund	14,973	15,202
<b>Total Taxpayers' Equity</b>	<b>14,973</b>	<b>15,202</b>

# Month 9 Cash Analysis



## Castle Point and Rochford Clinical Commissioning Group

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### Cash Analysis

	April	May	June	July	August	Sept	October	Nov	Dec	January	February	March	2018/19
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
	ACTUAL									FORECAST			
<b>Total spend (as per plan)</b>	21,746	21,746	21,746	21,746	21,746	21,746	21,746	21,746	21,746	21,746	21,746	21,748	260,954
Allocations in year	215	2,585	1,497	680	1,563	39	163						6,742
Resource Limit	21,961	24,331	23,243	22,426	23,309	21,785	21,909	21,746	21,746	21,746	21,746	21,748	267,696
<b>Less non-cash items</b>													
Depreciation	3	3	3	3	3	3	3	3	3	3	3	3	33
Prescribing top-slice	2,117	2,403	2,250	2,398	2,278	2,312	2,304	2,383	2,526	2,518	2,471	2,474	28,435
Other	-	-	-	-	-	-	1	2	3	4	5	6	21
<b>Total cash requirements</b>	19,841	21,926	20,990	20,025	21,028	19,470	19,601	19,358	19,214	19,221	19,267	19,266	239,207

# Month 9 Better Payment Practice Code



Castle Point and Rochford  
Clinical Commissioning Group

<u>Better Payment Practice Code (BPPC) - Year to Date Performance</u>	<u>Number of invoices</u>	<u>Value £000s</u>
<b>Non-NHS Suppliers</b>		
Total non-NHS trade invoices paid in the year	7,713	53,391
Total non-NHS trade invoices paid within target	7,334	51,214
<b>Percentage of non-NHS trade invoices paid within target</b>	<b>95.09%</b>	<b>95.92%</b>
<b>NHS Suppliers</b>		
Total NHS invoices paid in the year	2,019	125,549
Total NHS invoices paid within target	1,914	122,811
<b>Percentage of NHS invoices paid within target</b>	<b>94.80%</b>	<b>97.82%</b>
<b>Total</b> Total invoices paid in the year	<b>9,732</b>	<b>178,940</b>
Total invoices paid within target	9,248	174,025
	<b>95.03%</b>	<b>97.25%</b>



# Month 9 JCT Acute Analysis



## Castle Point and Rochford Clinical Commissioning Group

Castle Point and Rochford CCG Acute Provider Position	M8 YTD position £000			M9 YTD position £000			Annual forecast £000		
	Plan	Actual	Variance	Plan	Actual	Variance	Plan	Actual	Variance
Basildon And Thurrock University Hospitals NHS Foundation Trust	£6,211	£6,355	(£144)	£6,987	£7,149	(£162)	£9,316	£9,532	(£216)
Mid Essex Hospital Services NHS Trust - block element	£2,608	£2,608	£0	£2,934	£2,934	£0	£3,912	£3,912	£0
Mid Essex Hospital Services NHS Trust - Ophthalmology element	£17	£23	(£6)	£19	£25	(£6)	£25	£26	(£2)
Southeast University Hospital NHS Foundation Trust - block element	£66,466	£66,610	(£144)	£74,774	£74,936	(£162)	£99,699	£99,915	(£216)
Southeast University Hospital NHS Foundation Trust - Ophthalmology element	£1,939	£2,097	(£157)	£2,182	£2,359	(£177)	£2,909	£2,947	(£38)
<b>MSB Providers total - with block</b>	<b>£77,241</b>	<b>£77,692</b>	<b>(£451)</b>	<b>£86,895</b>	<b>£87,403</b>	<b>(£507)</b>	<b>£115,860</b>	<b>£116,332</b>	<b>(£472)</b>
Barking, Havering And Redbridge University Hospitals NHS Trust	£563	£542	£22	£634	£609	£24	£845	£806	£39
Barts Health NHS Trust	£1,235	£1,757	(£522)	£1,389	£1,930	(£541)	£1,852	£2,455	(£603)
Cambridge University Hospitals NHS Trust	£0	£0	£0	£0	£0	£0	£0	£0	£0
Chelsea and Westminster Hospital NHS Foundation Trust	£48	£72	(£24)	£54	£80	(£26)	£72	£97	(£26)
Colchester Hospital University NHS Foundation Trust	£114	£114	£0	£129	£129	£0	£172	£172	£0
Dartford & Gravesham NHS Trust	£0	£0	£0	£0	£0	£0	£0	£0	£0
Great Ormond Street Hospital for Children NHS Foundation Trust	£163	£207	(£44)	£183	£233	(£50)	£244	£310	(£66)
Guys And St Thomas NHS Foundation Trust	£466	£513	(£47)	£524	£577	(£53)	£699	£764	(£65)
Homerton University NHS Foundation Trust	£0	£0	£0	£0	£0	£0	£0	£0	£0
Imperial College Healthcare NHS Trust	£102	£130	(£28)	£115	£146	(£31)	£153	£194	(£41)
Ipswich Hospitals NHS Trust	£0	£0	£0	£0	£0	£0	£0	£0	£0
King's College Hospital NHS Foundation Trust	£88	£84	£4	£99	£97	£2	£132	139	(£7)
London North West Healthcare NHS Trust	£66	£65	£1	£74	£74	£0	£99	£100	(£2)
Moorfields Eye Hospital NHS Foundation Trust	£203	£209	(£7)	£228	£236	(£8)	£304	£315	(£11)
Papworth Hospital	£0	£0	£0	£0	£0	£0	£0	£0	£0
Princess Alexandra Hospitals NHS Trust	£0	£0	£0	£0	£0	£0	£0	£0	£0
Royal Brompton & Harefield NHS Foundation Trust	£92	£133	(£41)	£104	£152	(£49)	£138	£210	(£72)
Royal Free London (including Barnet & Chase Farm)	£175	£145	£30	£197	£162	£35	£263	£214	£49
Royal National Orthopaedic Hospital NHS Foundation Trust	£533	£495	£38	£599	£557	£43	£799	£754	£45
St George's Healthcare NHS Trust	£50	£54	(£4)	£57	£63	(£7)	£75	£80	(£4)
The Royal Marsden NHS Foundation Trust	£55	£14	£41	£62	£16	£47	£83	£21	£62
University College London NHS Foundation Trust	£779	£683	£96	£877	£769	£108	£1,169	£1,034	£135
West Suffolk Hospitals NHS Trust	£0	£0	£0	£0	£0	£0	£0	£0	£0
<b>Other Acute Providers total</b>	<b>£4,733</b>	<b>£5,219</b>	<b>(£486)</b>	<b>£5,324</b>	<b>£5,830</b>	<b>(£506)</b>	<b>£7,099</b>	<b>£7,668</b>	<b>(£569)</b>
BMI Southend Hospital	£897	£771	£126	£1,009	£886	£123	£1,345	£1,248	£98
Nuffield Health Brentwood Hospital	£24	£63	(£39)	£27	£71	(£44)	£35	£77	(£42)
Ramsay Oaks Hospital	£0	£0	£0	£0	£0	£0	£0	£0	£0
Ramsay Springfield Hospital	£403	£408	(£4)	£454	£459	(£5)	£605	£616	(£11)
Spire Hartswood Hospital	£355	£89	£266	£400	£100	£299	£533	£165	£368
Spire Wellesley Hospital	£3,170	£3,464	(£294)	£3,567	£3,897	(£330)	£4,756	£5,199	(£443)
<b>Independent Sector Providers total</b>	<b>£4,850</b>	<b>£4,794</b>	<b>£55</b>	<b>£5,456</b>	<b>£5,413</b>	<b>£43</b>	<b>£7,274</b>	<b>£7,304</b>	<b>(£30)</b>
<b>GRAND TOTAL ACUTE HOSPITALS</b>	<b>£86,823</b>	<b>£87,705</b>	<b>(£882)</b>	<b>£97,675</b>	<b>£98,645</b>	<b>(£970)</b>	<b>£130,234</b>	<b>£131,304</b>	<b>(£1,070)</b>



# YTD Month 9 QIPP Savings Delivery By Budget Area



Castle Point and Rochford  
Clinical Commissioning Group

	2018/19 Plan		YTD Month 9 Gross Savings			
Budget	Gross Savings (£k)	% Identified	YTD Plan (£k)	YTD Actual (£k)	YTD Variance (£k)	Forecast (£k)
Acute	6,922	52%	4,652	4,051	(601)	5,795
Ophthalmology	608	5%	274	271	(3)	607
Continuing Health Care	1,069	8%	905	1,287	382	1,829
Prescribing	1,585	12%	1,149	1,194	45	1,747
Mental Health	2,391	18%	1,793	1,521	(273)	1,995
Ambulance	49	0%	44	0	(44)	0
Other Programme	572	4%	241	282	40	592
<b>Total</b>	<b>13,195</b>	<b>100%</b>	<b>9,059</b>	<b>8,605</b>	<b>(454)</b>	<b>12,565</b>
<b>Financial Plan - Gross QIPP Target</b>	<b>11,907</b>		<b>% Yield</b>	<b>95%</b>		<b>106%</b>

# 2018/19 QIPP Programme Identified By Implementation Status



## Castle Point and Rochford Clinical Commissioning Group

	2018/19 Plan		YTD Month 9 Gross Savings			Forecast (£k)
	Gross Savings (£k)	% Identified	YTD Plan (£k)	YTD Actual (£k)	YTD Variance (£k)	
<b>Implementation RAG</b>						
Implemented	11,106	84%	8,129	8,532	403	12,224
In-Progress	1,197	9%	484	73	(411)	341
Scoping	892	7%	446	0	(446)	0
<b>Total</b>	<b>13,195</b>	<b>100%</b>	<b>9,059</b>	<b>8,605</b>	<b>(454)</b>	<b>12,565</b>
<b>Financial Plan - Gross QIPP Target</b>	<b>11,907</b>		<b>Yield</b>	<b>95%</b>		<b>106%</b>
<b>% Of Allocation</b>	<b>4.56%</b>					

# Summary Of Schemes Financial Risk of Delivering



## Castle Point and Rochford Clinical Commissioning Group

Financial Delivery RAG	2018/19 Plan		YTD Month 9 Gross Savings			Forecast (£k)
	Gross Savings (£k)	% Identified	YTD Plan (£k)	YTD Actual (£k)	YTD Variance (£k)	
Delivered	8,539	65%	5,840	5,279	(561)	7,432
Green	2,063	16%	1,351	2,323	972	3,521
Amber	610	5%	440	363	(77)	590
Red	1,983	15%	1,428	641	(788)	1,022
<b>Total</b>	<b>13,195</b>	<b>100%</b>	<b>9,059</b>	<b>8,605</b>	<b>(454)</b>	<b>12,565</b>
Financial Plan - Gross QIPP Target	11,907		Yield	95%		106%
% Of Allocation	4.56%					

# Month 9 QIPP Tracker



## Castle Point and Rochford Clinical Commissioning Group

2018/19 QIPP PROGRAMME Tracker YTD Month 9					2018/19 Target			Gross Savings					YTD Month 9 Delivery	Yieldend Forecast
Summary of QIPP Schemes	Block Contract (Yes/No)	Budget Area	Exec Leads	Planning RAG	(Gross)	(Investment)	(Net Value)	YTD Plan	YTD Actual	Variance	YTD Delivery %	YTD Delivery RAG	Gross Savings	
					£	£	£							
Dermatology	No	Acute	John Spicer	Implemented	513,509	(304,922)	208,587	513,509	513,509	0	100%	Delivered	513,509	
Service Restriction Policy	Yes	Acute	John Spicer	Implemented	529,374	0	529,374	397,031	526,703	129,672	133%	Delivered	529,374	
Outpatient Reduction - Cardiology	Yes	Acute	John Spicer	Implemented	12,337	(1,400)	10,937	12,337	0	(12,337)	0%	Delivered	-	
Outpatient Reduction - Gynaecology Non Oncology	Yes	Acute	John Spicer	In-Progress	48,282	0	48,282	36,126	23,068	(13,058)	64%	Delivered	30,712	
Outpatient Reduction - Gynaecology Oncology	Yes	Acute	John Spicer	Implemented	1,667	0	1,667	949	7,426	6,477	783%	Delivered	8,144	
Outpatient Reduction - Rheumatology	Yes	Acute	John Spicer	Implemented	50,880	0	50,880	37,920	7,080	(30,840)	19%	Delivered	20,880	
Outpatient Reduction - Advice and Guidance	Yes	Acute	John Spicer	Implemented	78,450	(14,485)	63,965	52,389	348,961	296,572	666%	Delivered	459,424	
Ophthalmology - Discharged at Triage	No	Ophthalmology	John Spicer	In-Progress	41,106	(2,733)	38,373	28,714	0	(28,714)	0%	Red	12,300	
Ophthalmology - Enhanced Community	No	Ophthalmology	John Spicer	In-Progress	210,483	(135,080)	75,403	105,113	0	(105,113)	0%	Red	97,968	
Ophthalmology - Post Op Cataract	No	Ophthalmology	John Spicer	Implemented	81,689	(70,217)	11,472	61,224	28,443	(32,781)	46%	Red	42,000	
Ophthalmology - Shared Care Glaucoma	No	Ophthalmology	John Spicer	Implemented	72,173	(72,162)	11	54,115	13,965	(40,150)	26%	Red	32,034	
Ophthalmology - Children's Vision	No	Ophthalmology	John Spicer	Implemented	33,412	(14,250)	19,162	25,144	18,174	(6,970)	72%	Red	26,328	
Ophthalmology - Hospital without Walls	No	Ophthalmology	John Spicer	In-Progress	168,778	(124,977)	43,801	-	0	#DIV/0!		Green		
IUC - ED Dispositions	Yes	Acute	John Spicer	Implemented	44,700	0	44,700	33,500	3,700	(29,800)	11%	Delivered	4,900	
Respiratory -myCOPD/PR -Joint QIPP Programme	Yes	Acute	Jacqui Lansley	Implemented	193,296	(45,395)	147,901	141,750	0	(141,750)	0%	Delivered	45,102	
Respiratory - Community Nurse Led Clinics -Joint	Yes	Acute	Jacqui Lansley	Implemented	133,254	0	133,254	97,561	0	(97,561)	0%	Delivered	-	
Respiratory - Outpatient -Joint QIPP Programme	Yes	Acute	Jacqui Lansley	Implemented	192,937	(29,216)	163,721	145,098	46,999	(98,099)	32%	Delivered	46,999	
Care Homes-Joint QIPP Programme	Yes	Acute	John Spicer	Implemented	134,762		134,762	97,817	125,610	27,794	128%	Delivered	149,704	
Falls EIV - Joint QIPP Programme	Yes	Acute	John Spicer	Implemented	127,975	(128,303)	(328)	127,975	93,977	(33,998)	73%	Delivered	93,977	



## Castle Point and Rochford Clinical Commissioning Group

2018/19 QIPP PROGRAMME Tracker YTD Month 9					2018/19 Target			Gross Savings					Yearend Forecast
Summary of QIPP Schemes	Block Contract (Yes/No)	Budget Area	Exec Leads	Planning RAG	(Gross)	(Investment)	(Net Value)	YTD Month 9 Delivery					Gross Savings
					£	£	£	YTD Plan	YTD Actual	Variance	YTD Delivery %	YTD Delivery RAG	
UTI -Joint QIPP Programme	Yes	Acute	Tricia D'Orsi	Implemented	78,311	(23,733)	54,578	55,391	0	(55,391)	0%	Delivered	-
Sepsis-Joint QIPP Programme	Yes	Acute	Tricia D'Orsi	Implemented	66,962	(23,733)	43,229	45,816	0	(45,816)	0%	Delivered	-
Cardiology -Joint QIPP Programme	Yes	Acute	Simon Williams	Implemented	91,413	(102,882)	(11,469)	39,128	57,284	18,156	146%	Delivered	109,569
End of Life -Community Investment- Joint QIPP	Yes	Acute	Jacqui Lansley	Implemented	414,033	(289,649)	124,384	292,583	254,513	(38,070)	87%	Delivered	284,609
SWIFT (Rapid Response) - Community Investment - Joint QIPP Programme	Yes	Acute	Jacqui Lansley	Implemented	2,078,559	(482,363)	1,596,196	1,375,586	780,378	(595,207)	57%	Delivered	1,284,059
Night Service - Community Investment - Joint QIPP	Yes	Acute	Simon Williams	Implemented	253,111	(151,090)	102,021	169,668	495,134	325,467	292%	Delivered	699,358
Falls Prevention-Joint QIPP Programme	Yes	Acute	Simon Williams	Implemented	45,000		45,000	22,500	0	(22,500)	0%	Delivered	-
Elective Benchmarking - Outpatient Referral Variation in Primary Care -Joint QIPP Programme	Yes	Acute	John Spicer	In-Progress	158,068		158,068	79,034		(79,034)	0%	Delivered	0
Elective Benchmarking - Outpatient Follow Up-Joint QIPP Programme	Yes	Acute	John Spicer	Scoping	239,978		239,978	119,989		(119,989)	0%	Delivered	0
Psychological Interventions for people with Dementia	Yes	Acute	Jacqui Lansley	Implemented	163,014		163,014	122,505	245,863	123,358	201%	Delivered	302,578
Children's Outpatient Reduction	Yes	Acute	Jacqui Lansley	Scoping	68,907		68,907	34,454	0	(34,454)	0%	Delivered	-
Children's Unplanned Care	Yes	Acute	Jacqui Lansley	Scoping	50,775		50,775	25,388	0	(25,388)	0%	Delivered	-
Diabetes - STP Wide programme	Yes	Acute	Tricia D'Orsi	Scoping	200,000		200,000	100,000	0	(100,000)	0%	Delivered	-
Right Care Opportunities	Yes	Acute	JS/JL/SW/TD	In-Progress	170,000		170,000	85,000	0	(85,000)	0%	Delivered	-
Working Age Adult Non Elective Admission Reduction	Yes	Acute	John Spicer	In-Progress	200,000		200,000	100,000	0	(100,000)	0%	Delivered	-
Elective Benchmarking - Day Cases	Yes	Acute	John Spicer	Scoping	151,123		151,123	75,562		(75,562)	0%	Delivered	0
Elective Benchmarking - Electives	Yes	Acute	John Spicer	Scoping	181,223		181,223	90,612		(90,612)	0%	Delivered	0
PTS - Patient Transport Services	No	Ambulance	John Spicer	Implemented	48,917		48,917	44,025	0	(44,025)	0%	Red	-
Practice Based Teams	No	Prescribing	Simon Williams	Implemented	500,000		500,000	360,000	294,001	(66,000)	82%	Amber	500,000
Scriptswitch	No	Prescribing	Simon Williams	Implemented	350,000		350,000	260,000	301,000	41,000	116%	Green	394,000

# Month 9 QIPP Tracker



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					£	£	£	YTD Plan	YTD Actual	Variance	% Delivery	YTD Delivery RAG	
Rebates	No	Prescribing	Simon Williams	Implemented	100,000		100,000	75,000	50,000	(25,000)	67%	Red	50,000
Appliances	No	Prescribing	Simon Williams	Implemented	110,000		110,000	80,000	69,000	(11,000)	86%	Amber	90,000
Biosimilars	No	Prescribing	Simon Williams	Implemented	100,000		100,000	62,000	0	(62,000)	0%	Red	12,000
Low Values Meds	No	Prescribing	Simon Williams	Implemented	100,000		100,000	72,000	116,750	44,750	162%	Green	167,000
Specials	No	Prescribing	Simon Williams	Implemented	80,000		80,000	63,000	5,500	(57,501)	9%	Red	21,998
Nutrition	No	Prescribing	Simon Williams	Implemented	50,000		50,000	36,000	14,500	(21,501)	40%	Red	50,000
Respiratory	No	Prescribing	Simon Williams	Implemented	55,000		55,000	40,000	197,000	157,000	492%	Green	264,000
Over the Counter Medicines	No	Prescribing	Simon Williams	Implemented	40,000		40,000	28,000	73,501	45,501	263%	Green	98,002
Incentive Scheme	No	Prescribing	Simon Williams	Implemented	100,000		100,000	73,000	73,000	0	100%	Green	100,000
CHC- Assesment and Reviews -17/18 Legacy	No	Continuing Health Care	Tricia D'Orsi	Implemented	387,294		387,294	386,676	371,120	(15,556)	96%	Green	371,740
CHC-Office Efficiencies	No	Continuing Health Care	Tricia D'Orsi	Implemented	45,000		45,000	40,500	46,884	6,384	116%	Green	52,884
CHC - Assessment and Reviews	No	Continuing Health Care	Tricia D'Orsi	Implemented	133,000		133,000	99,750	499,013	399,263	500%	Green	818,836
CHC-Double Handed Care	No	Continuing Health Care	Tricia D'Orsi	Implemented	269,521	(48,000)	221,521	202,141	110,709	(91,432)	55%	Red	177,183
CHC-Discharge to Assess	No	Continuing Health Care	Tricia D'Orsi	Implemented	81,000		81,000	60,750	181,472	120,722	299%	Green	185,685
Double Handed Care (Turna Bed)	No	Continuing Health Care	Tricia D'Orsi	Implemented	152,883		152,883	115,186	115,186	0	100%	Green	152,883
Efficient use of block purchase beds	No	Continuing Health Care	Tricia D'Orsi	Implemented	0		0	-	(37,099)	(37,099)	#DIV/0!	Green	69,602
Rawreth and Clifton	No	Mental Health	Mark Barker	Implemented	895,939		895,939	671,954	399,221	(272,733)	59%	Red	500,000
Mental Health Rebasng	No	Mental Health	Mark Barker	Implemented	1,452,000		1,452,000	1,089,000	1,089,000	0	100%	Delivered	1,452,000
Review of mental health inpatient services a - Mothballing beds 2018/19	No	Mental Health	Jacqui Lansley	Implemented	43,078		43,078	32,309	32,309	0	100%	Delivered	43,078
Management Cost	No	Other Programme	Mark Barker	Implemented	250,000		250,000	125,000	125,000	0	100%	Green	250,000
Estates	No	Other Programme	Charlotte Dillaway	In-Progress	200,000		200,000	50,000	50,000	0	100%	Green	200,000
Community Endoscopy- Contract reduction	No	Other Programme	John Spicer	Implemented	21,618		21,618	16,214	16,214	0	100%	Delivered	21,618
Intermediate Care Beds	No	Other Programme	Simon Williams	Implemented	100,000		100,000	50,000	90,335	40,335	181%	Delivered	120,447
Primary Care - enhanced Service	Yes	Acute	John Spicer	Implemented	250,000		250,000	125,000	8,070	(116,930)	6%	Delivered	18,270
EPUT Investment adjustment to cover recruitment delays as per financial plan	No	Other Programme	Mark Barker	Implemented		218,210	218,210	-	0	0	#DIV/0!	Delivered	-
Acute QIPP- balance deleivered through block contact	Yes	Acute	Mark Barker	Implemented				-	512,583	512,583	#DIV/0!	Delivered	1,193,940
Ophthalmology -Balance delivered through planned activity being delivered to plan	Yes	Ophthalmology	John Spicer	Implemented				-	210,418	210,418	#DIV/0!	Green	396,370
					<b>13,194,791</b>	<b>(1,846,380)</b>	<b>11,348,411</b>	<b>9,058,989</b>	<b>8,605,471</b>	<b>(453,518)</b>	<b>95%</b>		<b>12,565,063</b>

